

# HOCHTIEF - building value on sound foundations



Full year 2002 and first quarter results 2003  
(CEO)

Dr. Hans-Peter Keitel

Roadshow May/June/July 2003

Dr. Hans-Georg Vater (CFO)

## HOCHTIEF excellent position

### International construction services provider

->design, financing, building and operating of complex projects

### Outstanding **global network** (% of total work done 2002)

-> America 53%

Asia Pacific 25%

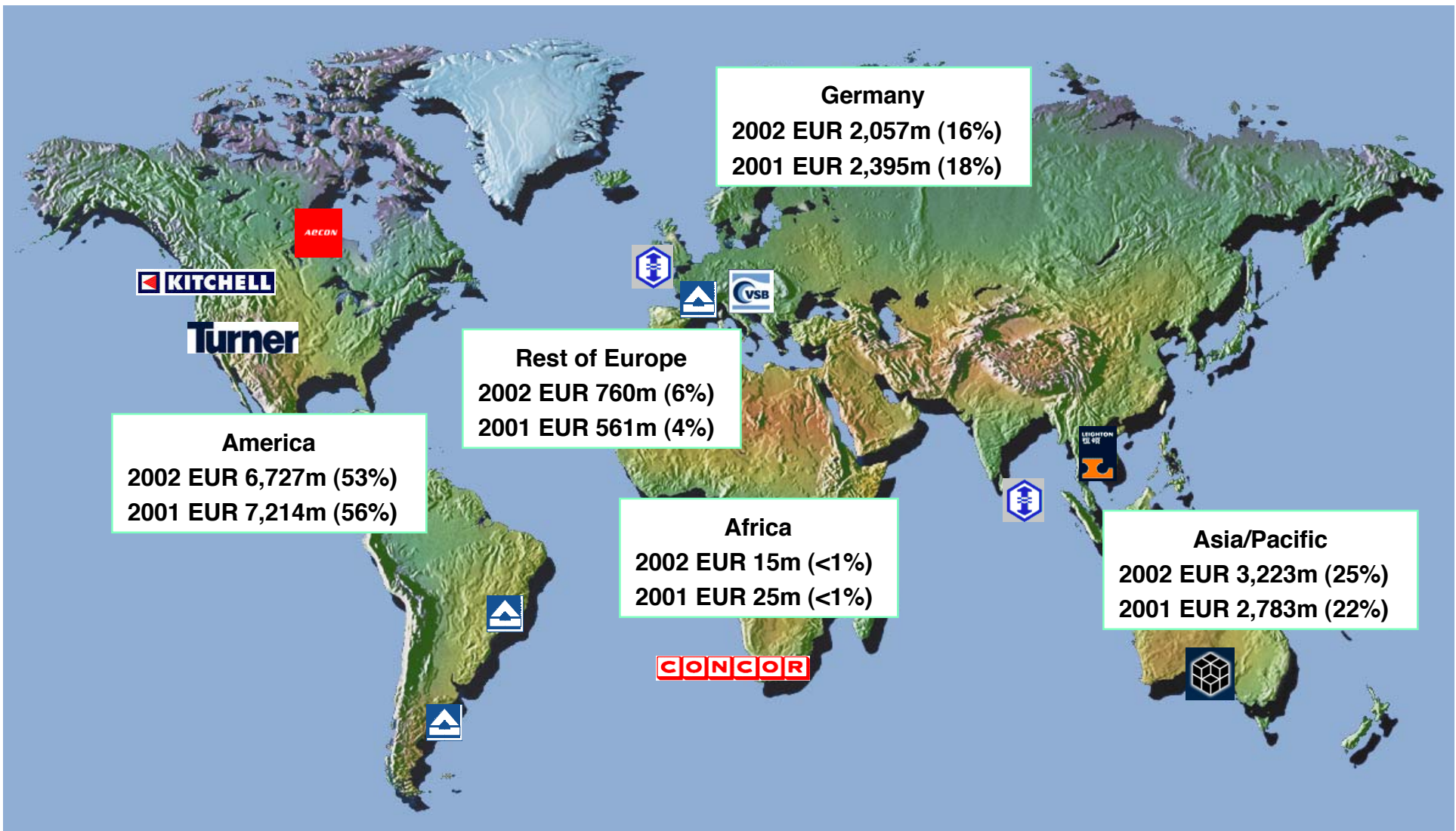
Germany 16%

**Top player** in all **major markets** - sole German Constructor in the global top league

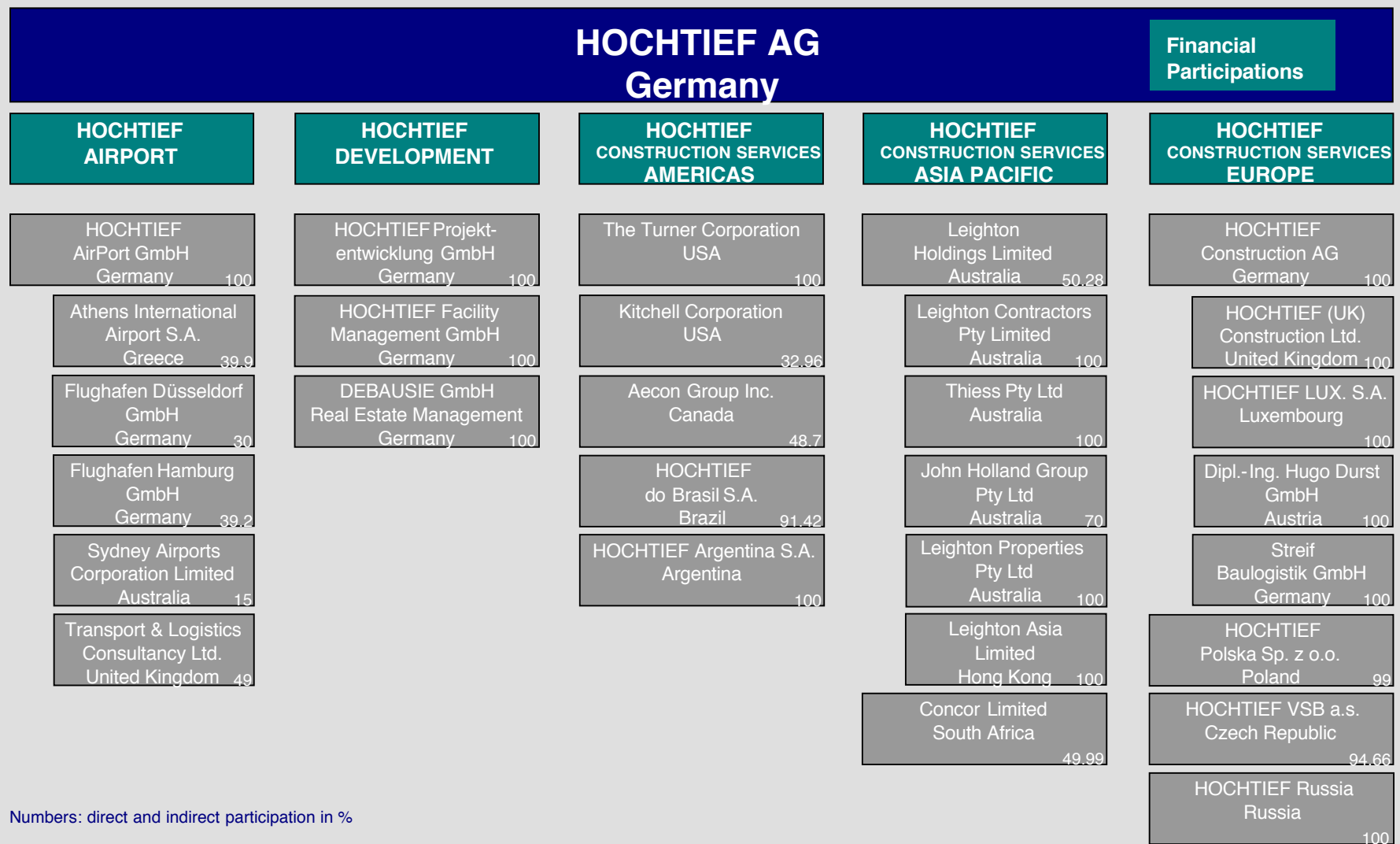
	Company	Total sales 2001 (USD bn)
1	Vinci, France	15.378
2	Skanska AB, Sweden	14.342
3	Bouygues, France	12.830
4	Kajima Corp., Japan	12.171
5	<b>Hochtief, Germany</b>	<b>11.682</b>
6	Bechtel Group Inc., U.S.A	11.299
7	Taisei Corp., Japan	11.279
8	Obayashi Corp., Japan	9.972
9	Shimizu Corp., Japan	9.894
10	Takenaka Corp., Japan	8.803

Source: ENR Sourcebook December 2002, excerpt

## Regional breakdown - work done (as percentage of total)



# HOCHTIEF Group structure 2003



Numbers: direct and indirect participation in %

## HOCHTIEF – Our world: Airport



### HT Airport

->Consulting and management of airports and airport concessions

->Athens, Düsseldorf, Hamburg, Sydney

->almost 60 million passengers in 2002

Top left:  
Athens airport

Top right:  
Düsseldorf airport

Bottom left:  
Hamburg airport

Bottom right:  
Sydney airport

**HTA - world-wide #2 independent airport manager**

## HOCHTIEF – Our world: Development



### HT Development

->Real estate and  
infrastructure project  
development, facility  
management and asset  
management

->Germany, Poland,  
Luxembourg, Hungary,  
Greece

Top left:  
Office park Gruga, Essen

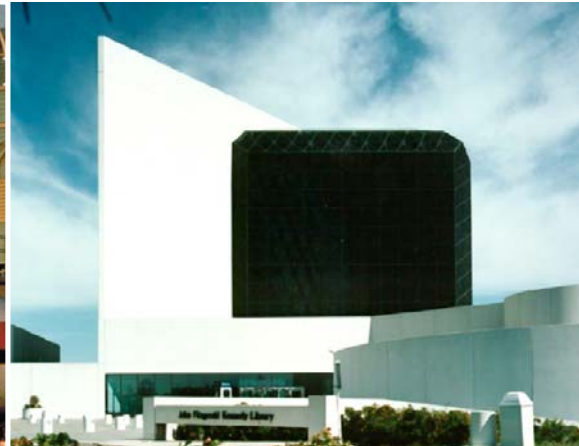
Top right:  
Prisma building, Frankfurt

Bottom left:  
Herrentunnel, Lübeck

Bottom right:  
VW Car City, Wolfsburg

**HTD - leading German developer for inner city projects**

## HOCHTIEF – Our world: Construction Services Americas



### HT Americas

->General building, construction mgmt., construction related services

->U.S.A., Canada, Brazil

->Turner in the U.S.

#1 in Commercial offices, Sports, data centers, web hotels

#2 in Pharmaceuticals, multi-unit residential, entertainment categories

Top left:  
Lincoln Center, New York

Top right:  
Rock'n'Roll of Fame, Cincinnati

Bottom left:  
United Airlines Terminal, Chicago

Bottom right:  
JFK Library, Dorchester, MA

**Turner - #1 general builder in the U.S. - world's largest construction market**

## HOCHTIEF – Our world: Construction Services Asia Pacific



### HT Asia Pacific

->Project development,  
construction, contract  
mining and infrastructure  
services

->Australia, Asia Pacific

Top left:  
Gold mine, Australia

Top right:  
Awoonga Dam, Australia

Bottom left:  
Power station Vietnam

Bottom right:  
Inner City Bypass, Queensland

**Leighton - #1 in Australia and leading position in Asian markets**

## HOCHTIEF – Our world: Construction Services Europe



**HT Europe**

**->Construction**

**(civil and building)**

**->Germany, Luxembourg,**

**Austria, UK, Poland, Czech**

**Republic, Russia**

Top left:

St. Gotthard tunnel

Top right:

Skyline Frankfurt

Bottom left:

Great Belt East bridge, Denmark

Bottom right:

High speed railway Cologne-Frankfurt

**HOCHTIEF Construction - #1 in Germany**

## Key strategies for further value enhancement

- I) Strengthening of international orientation
- II) Expansion into service-related activities
- III) Portfolio optimization
- IV) Ongoing generation of Group synergies
- V) German Construction restructuring



**ROCE medium-term target: >14%    2001= 8.2%    2002=9.2%**

## I) Strengthening of international orientation

### Strong **growth** in **international markets**

-> Group work done outside Germany:

1992: 28%

1997: 48%

2002: 84%

**2nd most international** construction group globally

### Advantage from **global experience**

-> fast turn-around of German construction business also  
based on Turner's experience

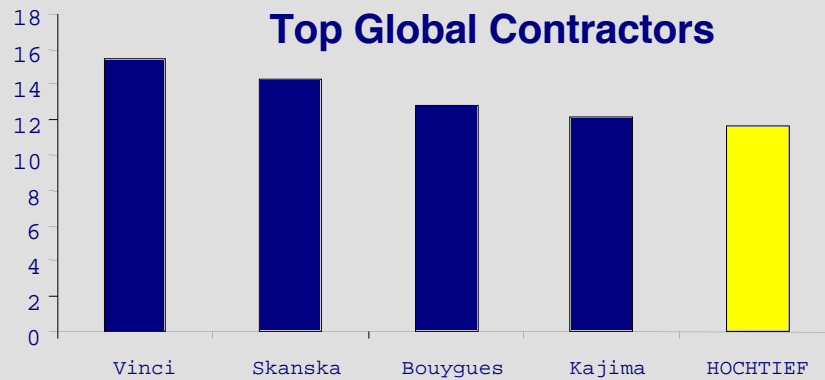
-> specialized knowledge through HOCHTIEF global network  
communication

**Eastern Europe** and **Asia Pacific** key growth regions for the Group

**Competitive advantage through world-wide presence**

# HOCHTIEF - an international leader

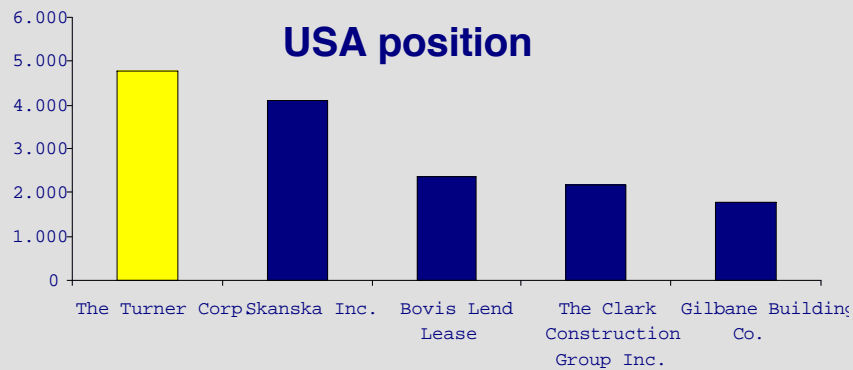
2001 Sales (USD m)



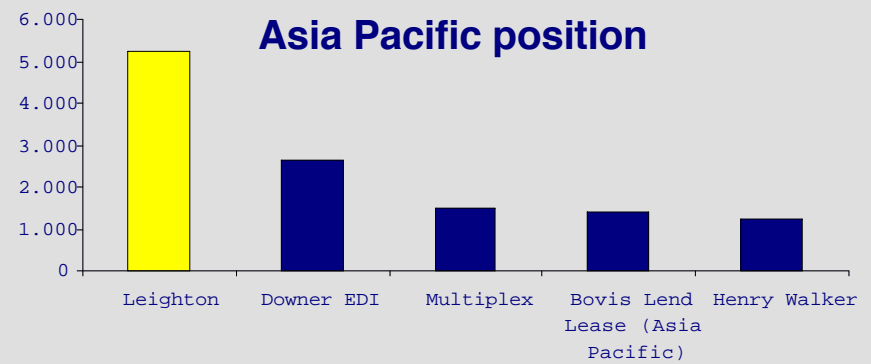
2002 Work done (EUR m)



2001 Sales (USD m)



2001 Sales (AUD m)



Source: ENR Sourcebook December 2002; companies' figures

## II) Expansion into service-related activities

### Airport Management

-> **sound platform** with Athens, Düsseldorf, Hamburg and Sydney

### Public Private Partnership (PPP)

-> **EUR 45bn** toll road project tenders expected **globally** until 2003 with over **EUR 5.5bn** in **German PPP** projects alone

-> HOCHTIEF: **17 PPP** projects **worldwide**

-> including **9 toll roads** (700 km, investment volume EUR 4.7bn, HT share EUR 1.2bn)

-> e.g. Herrentunnel Lübeck, Américo Vespucio Norte Chile

### Facility Management

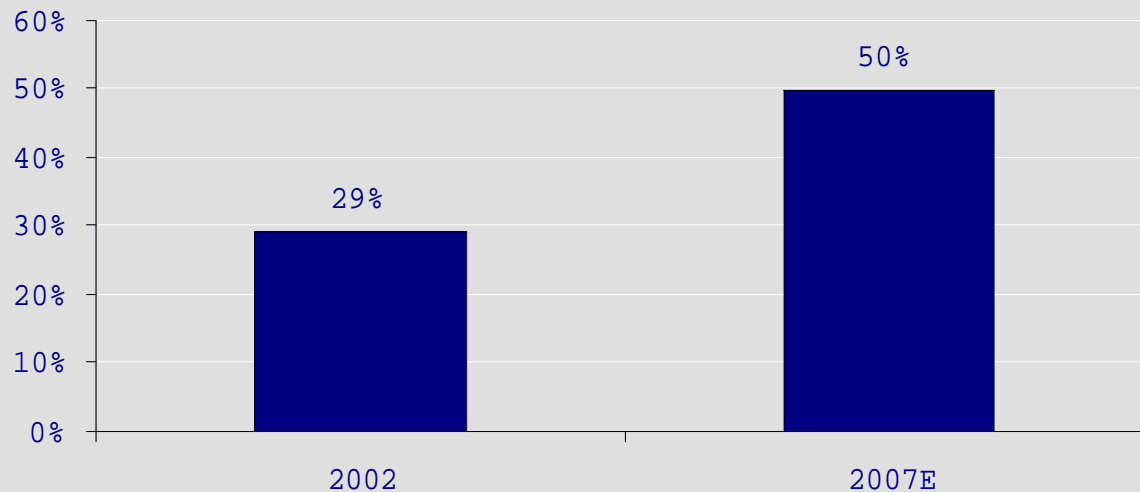
-> motor industry (car.e), trade fairs, airports, petrol stations

-> **Long term** contracts, **stable cash flow**, **high margins**

**PPP projects - HOCHTIEF internationally leading and #1 in Germany**

## Services focus

Services % contribution to work done



Contribution in 2002:

Development:	5%
Airport:	< 1%
Telecommunications:	2%
Contract Mining:	8%
Other:	4%
Construction Management at fee:	29%

**Service activities steadily increase importance for the overall Group**

### III) Portfolio optimization

#### M&A 2002

- > acquisition of 15% stake in Sydney airport (EUR 183m)
- > increase stake in Hamburg airport to 49% (EUR 101m)
- > disposal of Monachia real estate (EUR 200m cash)

#### Restructuring programs

- > German construction business
- > Ballast Nedam
- > HT Polska

**Redeploy capital into high margin/strong cash flow businesses**

## IV) Ongoing generation of Group synergies

Use **synergy effects** through strong integration and continues world-wide co-operation

- > International Committee, Management Committee
- > global key account management
- > risk management techniques (e.g. contract review committee)
- > PreFair concept for European markets
- > daily mutual support during projects

Examples:

- |                                   |                 |           |
|-----------------------------------|-----------------|-----------|
| -> Athens Airport                 | HTC, HTA, HTD   | EUR 2.1bn |
| -> Parramatta raillink, Australia | HTC, Leighton   | EUR 500m  |
| -> Thames Tunnel                  | HT UK, HTC, HTI | EUR 190m  |

-> partnership projects in 2000-2002 of more than EUR 2bn

**Financial, customer and technical synergies through global networking**

## V) German Construction restructuring

2001: development of **10-point restructuring program**

- > contract review committee
- > efficient branch network
- > building in partnership (PreFair concept)

2002: successful **implementation** of program measures

- > significant reduction of capacities
- > focus on profitable market segments
- > selective order intake
- > priority of quality over quantity

2003: **expected break-even** at HTC

- > reduced volume but higher quality
- > project earnings already positive

**HOCHTIEF Germany on track to reach former profitability**

## Key figures 1998 – 2002

(EUR m)	1998	1999	2000	2001	2002
<b>New orders</b>	6,311	12,708	14,073	14,179	14,430
<b>Work done</b>	6,274	8,424	13,025	12,978	12,785
<b>Sales</b>	3,304	5,085	9,586	12,171	12,007
<b>Earnings after tax</b>	187	205	127	78	90
<b>Total assets</b>	4,444	5,983	6,569	8,016	7,617
<b>Marketable securities/ Cash, cash equivalents</b>	1,503	1,718	1,524	2,376	2,050
<b>Equity ratio (%)</b>	42,4	34,0	29,0	27,1	25,5
<b>Cash flow</b>	190	303	220	160	374
<b>Capex</b>	139	455	493	556	654
<b>Employees (year av.)</b>	37,229	37,345	41,004	33,442	33,100

New orders, work done and employees figures for 2001 and 2002 comprise only those activities in which HOCHTIEF holds more than 50%.

## Outlook 2003

### Operational level:

- **Airport:** **Slight increase** in operating earnings
- **Development:** **Slight increase** in operating earnings (Monachia adjusted)
- **Americas:** **Slight decrease** in operating earnings (currency impact)
- **Asia Pacific:** **Slight increase** in operating earnings
- **Europe:** German construction **expected to break even**



### Group:

high single-digit **growth** (%) in **order intake** and **sales** should lead to an **increase in net income** above business volume growth (not taking into account any extra ordinary effects due to development of financial markets and currency rates)

## HOCHTIEF - building value on sound foundations

We will strengthen our **international orientation**.

We will **grow** our profitable businesses, particularly the **services sector**.

We will continue to spearhead **innovation** in our industry.

We will enhance the benefits of our **global network**.

We expect **Construction AG** expects to **break even** in 2003.

-> We aim to significantly increase the value of our company.



Full year results 2002

## Highlights 2002

- **New orders** up by 1.8% to EUR 14.4bn
- **Order backlog** of more than EUR 14bn (+1.8%)
- **Operating earnings** up by 19% to EUR 156m
- **Earnings after tax** +16% (EUR 90m)
- **Net income** increased by more than 80% to EUR 43m
- **Dividend** increased by 10% to EUR 0.55 (proposal)

## Key drivers in 2002

### Positives:

Construction: Significant **reduction** of **losses** in Germany

Americas: **Record** earnings at **Turner**

Asia Pacific: Again a **strong contribution** to the Group

Airport: **Management fee** for successful acquisition of **Sydney**

### Airport

Development: Sale of real estate company **Monachia**

### Negatives:

Construction: German **shopping center project**

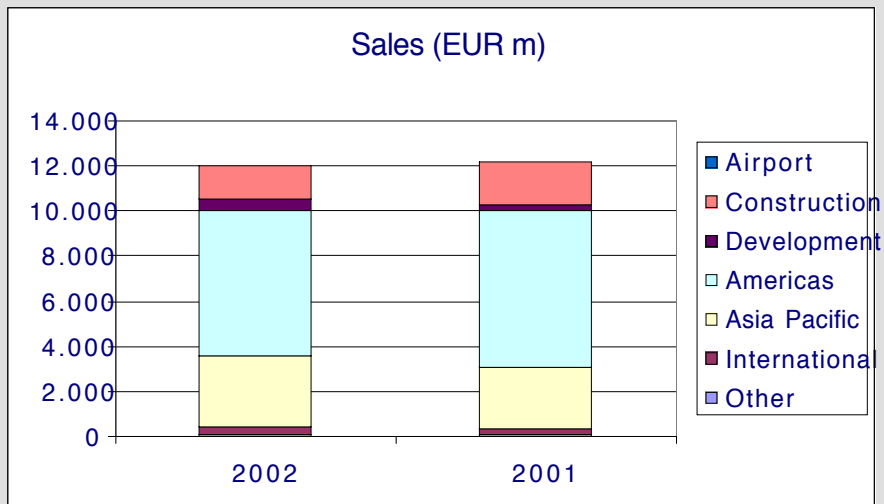
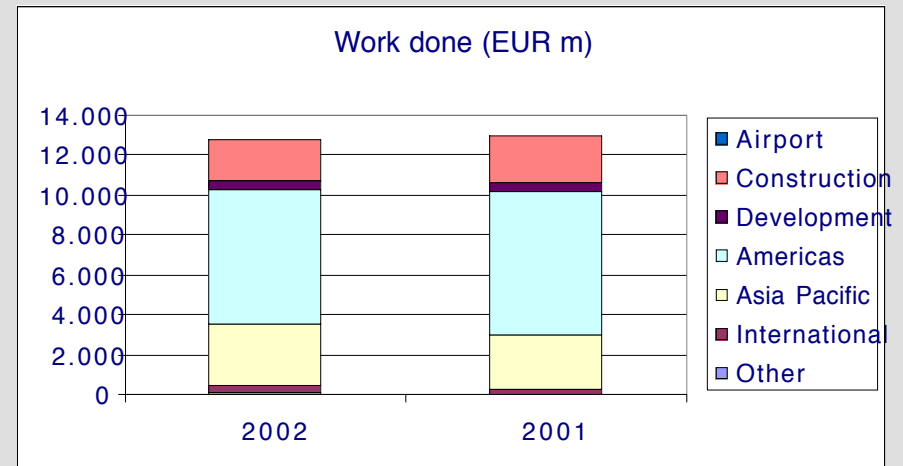
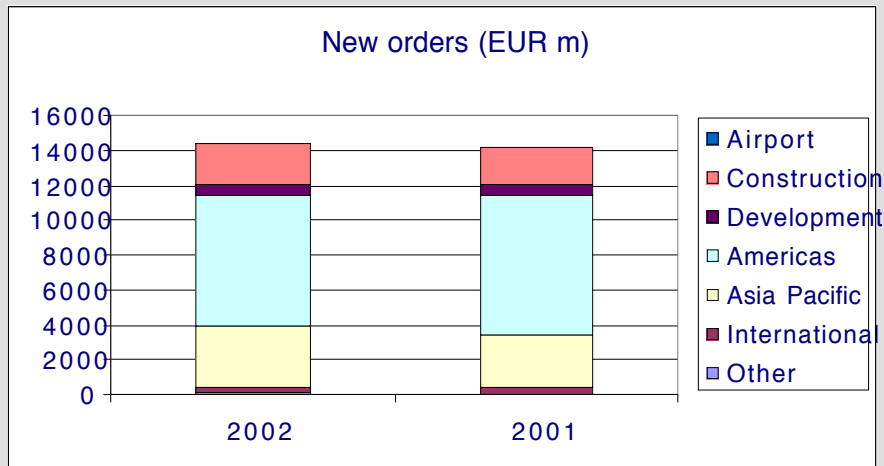
Asia Pacific: **NextGen** devaluation

International: **Ballast Nedam** huge **losses** in 2001 and 2002

## Full year results 2002

(EUR m)	Jan-Dec 2002	Jan-Dec 2001	change		
			absolute	%	
New orders	<b>14,430</b>	14,179	+251	+2	- <b>Significant reduction</b> of <b>losses</b> at HT Construction
Work done	<b>12,782</b>	12,978	-196	-2	- Sale of <b>Monachia</b>
Order backlog	<b>14,075</b>	13,828	+247	+2	- <b>Stable</b> earnings at <b>Turner</b> and <b>Leighton</b>
External sales	<b>12,007</b>	12,171	-164	-1	- <b>Losses</b> at <b>Ballast</b> <b>Nedam</b>
EBITDA	<b>425</b>	376	+49	+13	
EBITDA margin (%)	<b>3.5</b>	3.1	+0.4	+13	- <b>Provisions</b> for real estate and infrastructure <b>projects</b> of <b>Development</b>
Operating earnings (=EBITA)	<b>156</b>	131	+25	+19	
Operating earnings margin (%)	<b>1.3</b>	1.1	+0.2	+18	
Net income	<b>43.3</b>	23.9	+19.4	+81	- <b>NextGen de-</b> <b>valuation</b>
Earnings per share (EUR)	<b>0.69</b>	0.38	+0.31	+82	
Capex	<b>654</b>	556	+98	+18	-> <b>81% increase in</b> <b>net income</b>
Cash flow	<b>374</b>	160	+214	+134	
Employees (year average)	<b>33,100</b>	33,422	-322	-1	

## Divisional breakdown



	EBITDA		% change
	2002	2001	
Airport	12	11	+9
Construction	-82	-132	+38
Development	180	85	+112
Americas	127	129	-2
Asia Pacific	308	315	-2
International	-112	-19	-489
Other	-8	-13	+38
<b>Total</b>	<b>425</b>	<b>376</b>	<b>+13</b>

## Airport

(EUR m)	Jan-Dec 2002	Jan-Dec 2001	% change
New orders	22	12	+83
Work done	22	12	+83
Sales	21	0.5	+4100
EBITDA	12	11	+9
EBITDA margin (%)	57.1	n.a.	n.a.
Operating earnings (=EBITA)	12	11	+9
Operating earnings margin (%)	57.1	n.a.	n.a.
Earnings before tax	-16	-8	-100
Net income	-15	-10	-50
Cash flow	-3	-3	+0
CAPEX	174	7	+2386
Employees (year average)	59	62	-5

\* for a detailed split of total Sydney Airport investment, including the share for third party investors (EUR 114m), see page 32

### Key drivers

- New orders: Sydney airport management fee contribution
- CAPEX: investments in Hamburg Airport (EUR 107m) and Sydney Airport (EUR 61m\*)
- EBT: heavy burden of financing costs, turning the positive operating earnings into negative EBT

### Outlook:

- focus on consulting and know how transfer
- HTA as the industrial leader in future acquisitions, not as major capital provider
- business model for low cost airlines

## Construction

(EUR m)	Jan-Dec 2002	Jan-Dec 2001	% change
New orders	<b>2,333</b>	2,159	+8
Work done	<b>2,004</b>	2,372	-16
Order backlog	<b>2,654</b>	2,364	+12
Sales	<b>1,498</b>	1,869	-20
EBITDA	<b>-82</b>	-132	+38
EBITDA margin (%)	<b>-5.5</b>	-7.1	+22
Operating earnings (=EBITA)	<b>-105</b>	-161	+35
Operating earnings margin (%)	<b>-7.0</b>	-8.6	+19
Earnings before tax	<b>-97</b>	-182	+47
Net income	<b>-57</b>	-111	+49
Cash flow	<b>-55</b>	-66	+17
CAPEX	<b>46</b>	32	+44
Employees (year average)	<b>7,915</b>	9,608	-18

### Key drivers:

- New orders: increased despite tighter risk control (low 2001 basis)
- Work done: reduced volume and scaled down capacities to the volume of approx. EUR 2bn as planned
- Operating earnings: by far better project earnings due to successful implementation of risk management
- Earnings before tax: lower restructuring costs

### Outlook:

- minimal restructuring charges remain
- focus on Central and Eastern European markets
- break-even expected in 2003 as

## Development

(EUR m)	<b>Jan-Dec 2002</b>	Jan-Dec 2001	% change
New orders	<b>700</b>	643	+9
Work done	<b>504</b>	401	+26
Order backlog	<b>827</b>	631	+31
Sales	<b>447</b>	310	+44
EBITDA	<b>180</b>	85	+112
EBITDA margin (%)	<b>40.3</b>	27.4	+47
Operating earnings (=EBITA)	<b>153</b>	74	+107
Operating earnings margin (%)	<b>34.2</b>	23.9	+43
Earnings before tax	<b>147</b>	64	+130
Net income	<b>143</b>	37	+286
Cash flow	<b>150</b>	12	+1150
CAPEX	<b>53</b>	165	-68
Employees (year average)	<b>656</b>	610	+8

### Key drivers:

- Work done/sales: major projects completed: Central Park Frankfurt (EUR 59m), Westsite Munich (EUR 43m)
- Operating earnings: EUR 90m net profit contribution from sale of Monachia
- CAPEX: lower due to high investments in 2001 (Gruga Park Office Essen, Economic Center Hamburg)

### Outlook:

- step up pioneering PPP activities in Germany
- expansion in potential EU countries to continue
- focus on complex inner city projects (e.g. Warsaw, Prague)

## Americas

(EUR m)	Jan-Dec 2002	Jan-Dec 2001	% change
New orders	<b>7,436</b>	7,991	-7
Work done	<b>6,724</b>	7,197	-7
Order backlog	<b>5,770</b>	6,091	-5
Sales	<b>6,454</b>	6,891	-6
EBITDA	<b>127</b>	129	-2
EBITDA margin (%)	<b>2.0</b>	1.9	+5
Operating earnings (=EBITA)	<b>102</b>	104	-2
Operating earnings margin (%)	<b>1.6</b>	1.5	+7
Earnings before tax	<b>67</b>	64	+5
Net income	<b>34</b>	28	+21
Cash flow	<b>57</b>	54	+6
CAPEX	<b>34</b>	46	-26
Employees (year average)	<b>5,960</b>	5,760	+3

### Key drivers:

- New orders: Turner in USD with high and steady figures (USD 7bn)
- Work done/sales: increased share of construction management projects (volume for such projects only reflects management fee value, not project volume, but results in higher margins)
- Operating earnings: negative impact of EUR/USD exchange rate (Turner: USD 97m, +2%)

### Outlook:

- construction related services will further support business
- solid market for education and healthcare provides optimism despite uncertainty in other markets

## Asia Pacific

(EUR m)	<b>Jan-Dec 2002</b>	Jan-Dec 2001	% change
New orders	<b>3,554</b>	2,966	+20
Work done	<b>3,072</b>	2,705	+14
Order backlog	<b>4,558</b>	4,385	+4
Sales	<b>3,138</b>	2,756	+14
EBITDA	<b>308</b>	315	-2
EBITDA margin (%)	<b>9.8</b>	11.4	-14
Operating earnings (=EBITA)	<b>118</b>	148	-20
Operating earnings margin (%)	<b>3.8</b>	5.4	-30
Earnings before tax	<b>112</b>	147	-24
Net income	<b>35</b>	68	-49
Cash flow	<b>280</b>	244	+15
CAPEX	<b>336</b>	282	+19
Employees (year average)	<b>15,270</b>	12,964	+18

### Key drivers:

- New orders: strong increase due to several big projects
- Order backlog: record high at Leighton Holdings
- Operating earnings: one-off first-time consolidation effect (EUR 18m) in 2001
- Earnings before tax: EUR 53m burden by write-off of telecom investment (NextGen)

### Outlook:

- optimistic due to huge planned Australian railway investments
- strong growth in commercial building segment

## International

(EUR m)	Jan-Dec 2002	Jan-Dec 2001	% change
New orders	<b>2 99</b>	408	-27
Work done	<b>3 70</b>	291	+27
Order backlog	<b>2 66</b>	357	-25
Sales	<b>3 62</b>	275	+32
EBITDA	<b>-1 12</b>	-19	-48%
EBITDA margin (%)	<b>-30.9</b>	-6.9	-34%
Operating earnings (=EBITA)	<b>-1 17</b>	-25	-36%
Operating earnings margin (%)	<b>-32.3</b>	-9.1	-25%
Earnings before tax	<b>-1 17</b>	-31	-27%
Net income	<b>-1 12</b>	-28	-30%
Cash flow	<b>0</b>	-23	-100%
CAPEX	<b>5</b>	14	-64
Employees (year average)	<b>2,927</b>	3,968	-26

New orders, work done and sales figure mainly comprise HT Polska, HT VSB and HT Russia. Earnings figures include also the participations Ballast Nedam and Concor (<50%). See also p. 53.

### Key drivers:

- New orders: reduced capacities, selective order intake and difficult markets
- Work done/sales: increase due to several big projects (Lesotho Highlands Water project, office buildings in Warsaw/Prague)
- Operating earnings:
  - mainly driven by losses at Ballast Nedam (EUR 25m for 2001 and EUR 78m for 2002)
  - HT Polska, HT VSB and Concor with positive contributions

### Outlook:

- division dissolved beg. 2003, activities transferred to remaining divisions
- increasing demand in industry and infrastructure segment at HT Polska and HT VSB

## Cash flow

Jan-Dec (EUR m)	2002	2001 % change	
<b>Cash flow</b>	<b>374</b>	160	+134
Net cash used in/provided by operating activities	<b>503</b>	233	+116
Net cash used in investing activities	<b>-534</b>	-316	-69
Net cash provided by financing activities	<b>-27</b>	187	-114
<b>Net change in cash and cash equivalents</b>	<b>-58</b>	104	-15€
Cash and cash equivalents at the beginning of the period	<b>860</b>	427	+101
<b>Cash and cash equivalents at end of period</b>	<b>704</b>	860	-18

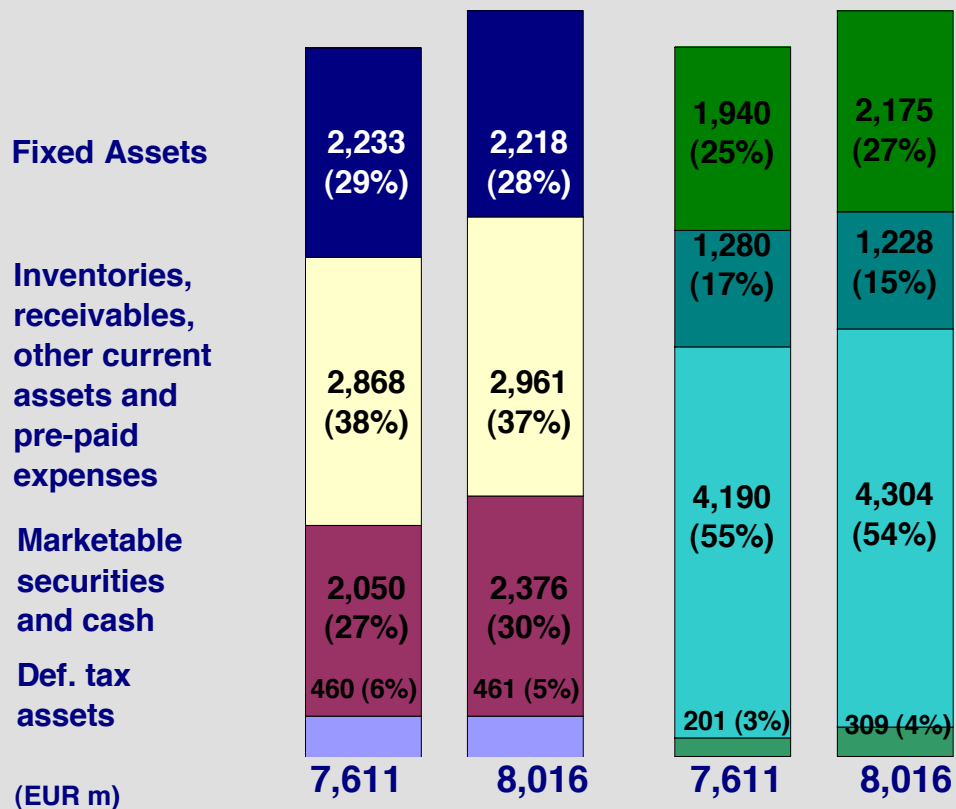
### Key drivers:

- Operating activities: strong increase due to significant cut in losses from German construction activities, cash inflow from Monachia sale and changes in other short-term provisions
- Investing activities:
  - fixed assets: Sydney Airport EUR 61m, Hamburg Airport EUR 107m; Leighton EUR 232m (property, plant and equipment)
  - current assets: Sydney Airport EUR 114m for third party investors
- Financing activities: high portion of debt servicing out of Monachia proceeds

## Consolidated balance sheet

### Assets

31 Dec '02    31 Dec '01    31 Dec '02    31 Dec '01



### Liabilities

### Key drivers

- Overall negative impact of EUR/USD exchange rate (in EUR: Turner balance sheet decreased by 14%)
- Fixed assets:
  - Positive effects:* Sydney and Hamburg airport, Leighton acquisitions
  - Negative effects:* sale of Monachia, devaluation of Ballast Nedam
- Shareholders equity: decrease due to IAS 39 devaluation of special funds (EUR 176m) and currency effects (EUR 74m)

## Performance indicators

	2002	2001	% change
(% unless stated)			
EBITDA margin	3.5	3.1	+13
Operating earnings margin	1.3	1.1	+18
EPS (EUR)	0.69	0.38	+82
ROCE	9.2	8.2	+12

**HOCHTIEF - returning to former profitability.**



First quarter results 2003

## Results first quarter 2003

- **New orders** of EUR 3.9bn (-4%)
  - adjusted for currency impacts: +10%
  - domestic: -21% (selective order intake)
  - international: -2% (solely due to currency impacts)
  
- **Order backlog** of almost EUR 15bn (-1%)
  - Asia Pacific at record level with EUR 5.6bn
  
- **Operating earnings** of EUR 59m (-8%)
  - previous year's figure includes contribution of tax free Monachia sale (EUR 57m)
  - without Monachia effect: healthy operational development (+EUR 52m)
  
- **Earnings before tax** of EUR 30m
  - 2003 figures include EUR 15m risk provision for special funds due to very weak development of financial markets
  
- **Net income** of EUR -16m
  - no recognition of deferred taxes in income, adjustments on increased deferred tax assets (EUR 17m)
  - risk provision for special funds (s. above)

## Key drivers in the first quarter 2003

### Operational level:

- Airport: Participation in **airports** has developed **better than expected**
- Development: Leading position in **property development**
- Americas: Negative impact of **uncertain markets** and currency effects
- Asia Pacific: High **order backlog** secures 2003 earnings
- Europe: On track to reach the **expected break even 2003**

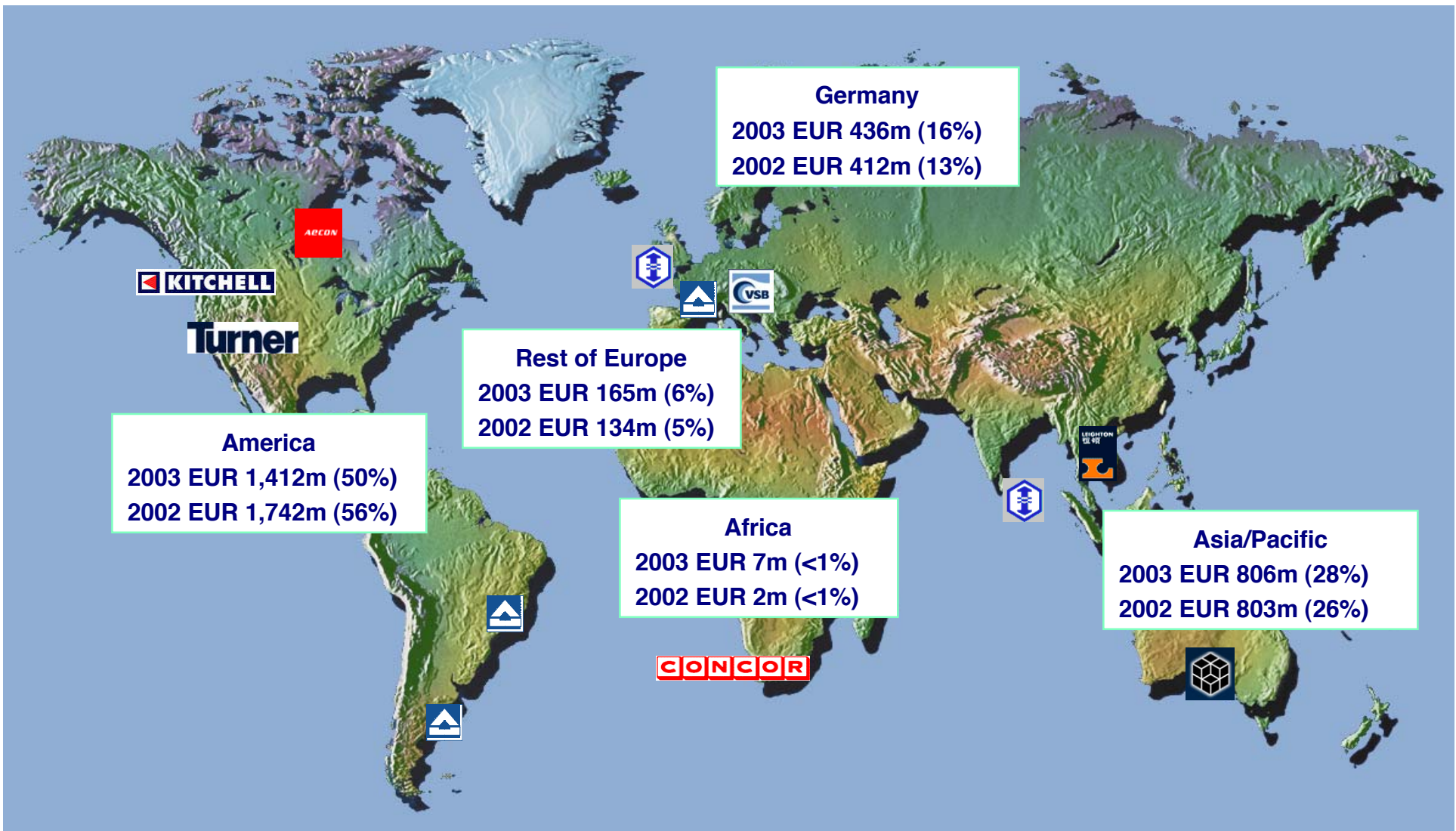
### Extra ordinary effects:

- Group level: Risk provision for **special funds** devaluation
- Group level: Higher **tax** burden (no increase in deferred tax assets)

## First quarter figures 2003

(EUR m)	Jan-Mar 2003	Jan-Mar 2002	% change	
				<b>Key drivers:</b>
				Strong decrease in <b>net</b>
				<b>income</b> (-121%) since <b>2002</b>
				<b>figure included:</b>
				- <b>EUR 57m</b> (EUR 157m ./ EUR
				100m risk provision) contribution
				from <b>Monachia</b> sale and
				- <b>EUR 39m tax income</b> in
				connection with EUR 100m risk
				provision
				Lower <b>CAPEX</b> since 2002
				included EUR 31m Hamburg
				Airport investment
New orders	<b>3,896</b>	4,071	- 4	
Work done	<b>2,826</b>	3,093	- 9	
Order backlog	<b>14,983</b>	15,107	- 1	
Sales	<b>2,656</b>	3,028	- 12	
EBITDA	<b>117</b>	124	- 6	
EBITDA margin (%)	<b>4.4</b>	4.1	+7	
Operating earnings (=EBITA)	<b>59</b>	64	- 8	
Operating earnings margin (%)	<b>2.2</b>	2.1	+5	
Net income	<b>- 16</b>	75	- 121	
CAPEX	<b>62</b>	114	- 46	
Cash flow	<b>67</b>	123	- 46	
Employees (as of 31 March)	<b>33,811</b>	33,215	+2	

## Regional breakdown - work done first quarter (as percentage of total)



## Divisional breakdown

Jan-Mar (EUR m)	New orders		% change
	2003	2002	
Airport	0.3	1.5	-80
Development	60	156	-62
Americas	1,742	2,725	-36
Asia Pacific	1,658	656	+153
Europe	418	533	-22
Other	17.7	-0.5	+3640
<b>Total</b>	<b>3,896</b>	<b>4,071</b>	<b>-4</b>

Jan-Mar (EUR m)	Work done		% change
	2003	2002	
Airport	0.3	1.5	-80
Development	111	87	+28
Americas	1,411	1,743	-19
Asia Pacific	757	775	-2
Europe	529	487	+9
Other	17.7	-0.5	+3640
<b>Total</b>	<b>2,826</b>	<b>3,093</b>	<b>-9</b>

Jan-Mar (EUR m)	Sales		% change
	2003	2002	
Airport	0.3	0.2	+50
Development	110	69	+59
Americas	1,379	1,722	-20
Asia Pacific	724	805	-10
Europe	420	410	+2
Other	22.7	21.8	+4
<b>Total</b>	<b>2,656</b>	<b>3,028</b>	<b>-12</b>

Jan-Mar (EUR m)	EBITDA		% change
	2003	2002	
Airport	9.2	0.5	+1740
Development	14	61	-77
Americas	20	31	-35
Asia Pacific	81	80	+1
Europe	-8	-13	+38
Other	0.8	-35.5	+102
<b>Total</b>	<b>117</b>	<b>124</b>	<b>-6</b>

## Airport

(EUR m)	Jan-Mar 2003	Jan-Mar 2002	% change
New orders	<b>0.3</b>	1.5	-80
Work done	<b>0.3</b>	1.5	-80
Sales	<b>0.3</b>	0.2	+50
EBITDA	<b>9.2</b>	0.5	+1740
EBITDA margin (%)	<b>n.a.</b>	n.a.	n.a.
Operating earnings (=EBITA)	<b>9.1</b>	0.5	+1720
Operating earnings margin (%)	<b>n.a.</b>	n.a.	n.a.
Earnings before tax	<b>-0.9</b>	-5.3	+83
Net income	<b>0.2</b>	-4.0	+105
Cash flow	<b>-4</b>	-3	-33
CAPEX	<b>1.2</b>	31.8	-96
Employees (as of 31 March)	<b>59</b>	58	+2

### Key drivers:

- New orders/work done: 2002 figures include internal service fees
- EBITDA/op. earnings: strong increase since 2003 includes 1Q Sydney dividend (EUR 2.4m) and improved equity earnings of airport stakes (Düsseldorf EUR 5.9m, Athens EUR 1.4m)
- EBT: financing costs place burden on the positive operating earnings (Sydney Airport and 9% stake increase in Hamburg Airport not included in 2002)
- CAPEX: 2002 figures include 4% stake increase in Hamburg Airport (EUR 31m)

### Outlook:

- focus on consulting
- on earnings '03 at least on '02 level<sup>1</sup>

## Development

(EUR m)	Jan-Mar 2003	Jan-Mar 2002	% change
New orders	<b>60</b>	156	-62
Work done	<b>111</b>	87	+28
Order backlog	<b>784</b>	700	+12
Sales	<b>110</b>	69	+59
EBITDA	<b>14</b>	61	-77
EBITDA margin (%)	<b>12.7</b>	88.4	-86
Operating earnings (=EBITA)	<b>11</b>	57	-81
Operating earnings margin (%)	<b>10.0</b>	82.6	-88
Earnings before tax	<b>7</b>	56	-88
Net income	<b>3</b>	94	-97
Cash flow	<b>13</b>	56	-77
CAPEX	<b>2</b>	2	0
Employees (as of 31 March)	<b>1,089</b>	632	+72

### Key drivers:

- New orders: weak real estate and property development market
- Work done/sales: major office projects started: BMW Center Munich and Siemens office Offenbach (EUR 150m); further expansion of FM activities (Henkel and Commerzbank as key clients)
- Operating earnings: 2002 figures include EUR 57m contribution from Monachia sale

### Outlook:

- successful focus on profitable product market segments (office buildings, customer tailored projects)
- good performance in 2003 despite weak real estate markets

## Construction Services Americas

(EUR m)	Jan-Mar 2003	Jan-Mar 2002	% change
New orders	<b>1,742</b>	2,725	-36
Work done	<b>1,411</b>	1,743	-19
Order backlog	<b>5,833</b>	7,134	-18
Sales	<b>1,379</b>	1,722	-20
EBITDA	<b>20</b>	31	-35
EBITDA margin (%)	<b>1.5</b>	1.8	-17
Operating earnings (=EBITA)	<b>14</b>	26	-46
Operating earnings margin (%)	<b>1.0</b>	1.5	-33
Earnings before tax	<b>7</b>	15	-53
Net income	<b>3</b>	8	-63
Cash flow	<b>9</b>	15	-40
CAPEX	<b>5</b>	5	+0
Employees (as of 31 March)	<b>6,972</b>	5,597	+25

### Key drivers:

- New orders: unstable market and currency impact (Turner in USD 1.9bn, -19%), still several major projects in health care and education segment
- Sales: decrease solely due to currency impact (-EUR 340m)
- Operating earnings: negative impact of EUR/USD exchange rate (Turner in USD 16m, -23%)

### Outlook:

- strong position in market for education and healthcare
- ongoing strong EUR/USD rate might lead to lower contribution compared to 2002

## Construction Services Asia Pacific

(EUR m)	Jan-Mar 2003	Jan-Mar 2002	% change
New orders	<b>1,658</b>	656	+153
Work done	<b>757</b>	775	-2
Order backlog	<b>5,570</b>	4,517	+23
Sales	<b>724</b>	805	-10
EBITDA	<b>81</b>	80	+1
EBITDA margin (%)	<b>11.1</b>	9.9	+12
Operating earnings (=EBITA)	<b>38</b>	35	+9
Operating earnings margin (%)	<b>5.2</b>	4.3	+21
Earnings before tax	<b>36</b>	34	+6
Net income	<b>11</b>	12	-8
Cash flow	<b>67</b>	68	-1
CAPEX	<b>43</b>	67	-36
Employees (as of 31 March)	<b>15,206</b>	15,255	0

### Key drivers:

- New orders: several big projects already in the first quarter (Western Sydney Obital EUR 830m (HT stake 50%), Sydney office buildings EUR 330m, mining contracts EUR 280m, Hong Kong harbor project EUR 212m)
- Sales: decrease mainly due to currency impact (-EUR 60m )

### Outlook:

- optimistic, due to very strong order backlog (already 70% of full year volume) and further expected infrastructure projects within Australia
- compared with previous year: increased operating earnings expected for 2003

## Construction Services Europe

(EUR m)	Jan-Mar 2003	Jan-Mar 2002	% change
New orders	<b>4 1 8</b>	5 3 3	-22
Work done	<b>5 2 9</b>	4 8 7	+9
Order backlog	<b>2,796</b>	2,756	+1
Sales	<b>4 2 0</b>	4 1 0	+2
EBITDA	<b>- 8</b>	- 1 3	+38
EBITDA margin (%)	<b>-1.9</b>	-3.2	+41
Operating earnings (=EBITA)	<b>- 1 5</b>	- 1 9	+21
Operating earnings margin (%)	<b>-3.6</b>	-4.6	+22
Earnings before tax	<b>- 1 1</b>	- 1 7	+35
Net income	<b>- 7</b>	- 1 0	+30
Cash flow	<b>- 3</b>	- 1 0	+70
CAPEX	<b>1 1</b>	6	+83
Employees (as of 31 March)	<b>10,159</b>	11,353	- 1 1

### Key drivers:

- New orders: selective order intake but successful in specific market segments e.g. retail property sector (EUR 110m contracts)
- Work done/sales: stable through continued selective approach on projects which guarantee the required minimum margins
- Operating earnings: continuously improved earnings on project level; restructuring costs of EUR 2m, better utilization of capacities

### Outlook:

- further expansion in the market segment international infrastructure
- break-even expected this year

## Cash flow

Jan-Mar (EUR m)	2003	2002	% change
<b>Cash flow</b>	<b>67</b>	123	-46
Net cash used in/provided by operating activities	-35	-3	-1067
Net cash used in investing activities	-1	-3	+67
Net cash provided by financing activities	30	-198	+115
<b>Net change in cash and cash equivalents</b>	<b>-6</b>	-204	+97
Cash and cash equivalents at the beginning of the period	703	877	-20
<b>Cash and cash equivalents at end of period</b>	<b>697</b>	673	+4

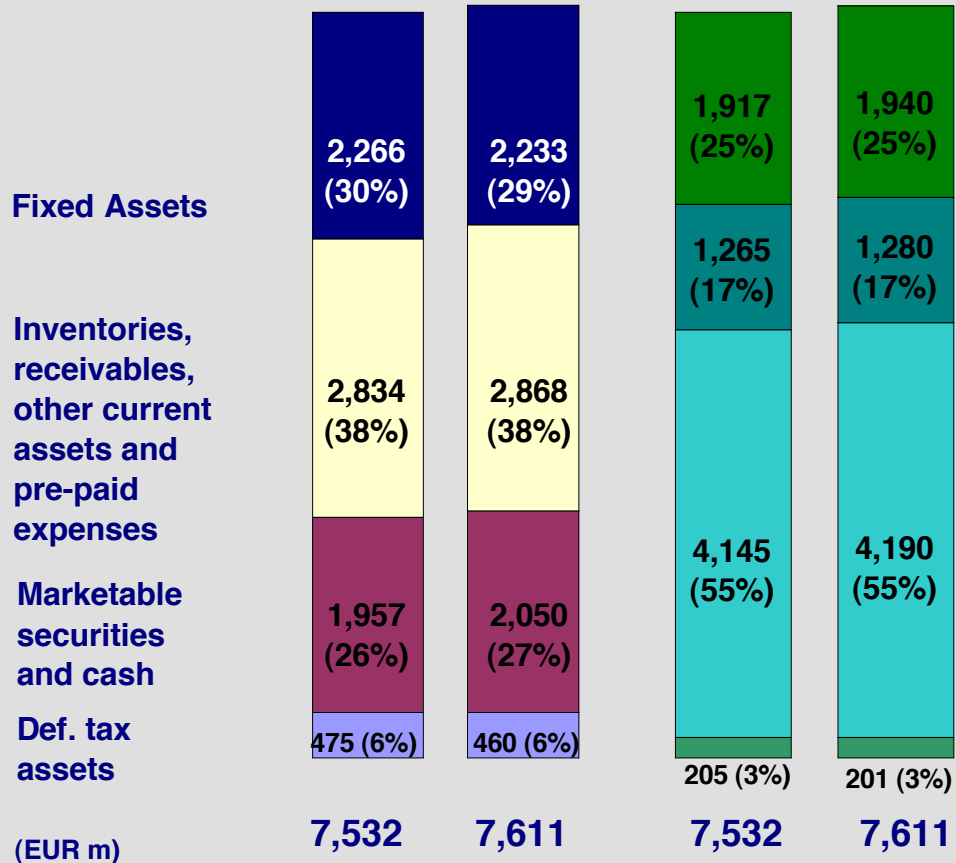
### Key drivers:

- Cash flow: 2002 figure includes EUR 57m Monachia effect
- Operating activities: decrease due to Monachia (in 2002 included) and changes in trade receivables/trade payables
- Investing activities:
  - property, plant, equipment, financial assets: -EUR 62m
  - changes in marketable securities in current assets: +EUR 48m
  - divestitures: +EUR 7m
  - other financial assets: +EUR 7m
- Financing activities: 2002 included Monachia proceeds used for debt servicing

## Consolidated balance sheet

### Assets

31 Mar '03    31 Dec '02    31 Mar '03    31 Dec '02



### Liabilities

### Key drivers

- Negative impact of EUR/USD exchange rate leads to a decrease of EUR 70m in total balance volume
- Marketable securities and cash: devaluation (-EUR 29m) and current changes (-EUR 61m)
- Shareholders equity: decrease due to devaluation of marketable securities (OCI) (EUR 11m) and dividend to minority shareholders (EUR 13m)

**- Appendix 1 -**  
(Full year results 2002)

## Breakdown Airport

Jan - Dec	Passengers (mio.)			Air traffic movements			Sales (EUR m)								
	2002	2001	% change	2002	2001	% change	Aviation		Non-Aviation		Total				
							2002	2001	% change	2002	2001	% change	2002	2001	% change
Düsseldorf* <sup>1</sup>	14.75	15.40	-4.2	190,256	193,514	-1.7	201.16	211.90	-5.1	91.23	82.81	+10.2	292.39	294.71	-1.0
Hamburg	8.95	9.49	-5.7	150,271	158,569	-5.2	118.95	137.30	-13.4	64.90	54.87	+18.3	183.85	192.17	-4.3
Athen* <sup>2</sup>	11.83	10.20	n.a.	159,463	137,996	n.a.	186.69	166.13	n.a.	84.81	61.32	n.a.	271.50	227.45	n.a.
Sydney* <sup>3</sup>	23.89	26.44	-9.6	254,600	317,300	-19.8	114.70	72.65	+57.9	137.61	135.08	+1.9	252.31	207.73	+21.5
Total	59.42	61.53	n.a. <sup>2</sup>	754,598	807,379	n.a. <sup>2</sup>	621.46	587.98	n.a. <sup>2</sup>	378.55	334.08	n.a. <sup>2</sup>	1000.05	922.06	n.a. <sup>2</sup>

Jan - Dec	EBITDA (EUR m)			EBIT (EUR m) <sup>4</sup>		
	2002	2001	% change	2002	2001	% change
Düsseldorf* <sup>1</sup>	180.54	79.74	+126.4	110.44	39.15	+182.1
Hamburg	50.36	44.47	+13.2	30.45	25.09	+21.4
Athen* <sup>2</sup>	178.27	156.51	n.a.	101.34	99.29	n.a.
Sydney* <sup>3</sup>	175.60	125.80	+39.6	119.36	72.77	+64.0
Total	584.77	406.52	n.a. <sup>2</sup>	361.59	236.30	n.a. <sup>2</sup>

\*1 The main terminal at Düsseldorf has been opened on 1 July 2001.

\*\_ Athens Airport was opened on 28 March 2001. Therefore, 2001 numbers are not comparable with 2002.

\*\_ Fiscal year at Sydney Airport runs from 1 July to 30 June.

\*4 No goodwill amortization at the airports itself, therefore EBIT=EBITA (op. earnings).

## Breakdown Construction

(EUR m)	New orders			Sales			EBITDA			Op. earnings		
	2002	2001	% change	2002	2001	% change	2002	2001	% change	2002	2001	% change
Jan-Dec												
Building	1,404	1,504	-7	1,197	1,463	-18	-99	-168	+41	-107	-178	+40
Civil	884	600	+47	255	359	-29	-1	15	-103	-3	11	-125
Streif Baulogistik	45	55	-18	45	47	-3	17	21	-18	5	6	-17
Total	2,333	2,159	+8	1,498	1,869	-20	-82	-132	+38	-105	-161	+35

## Breakdown Development

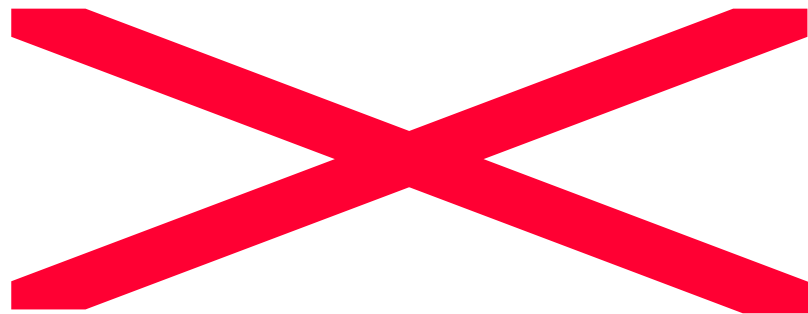
(EUR m)	New orders			Sales			EBITDA			Op. earnings		
	Jan - Dec.	2002	2001 % change	2002	2001 % change	2002	2001 % change	2002	2001 % change	2002	2001 % change	
Infrastructure	2	1	+100	2	4	-50	-6	-3	-100	-6	-3	-100
Real estate	458	522	-12	321	249	+29	21	28	-25	18	13	+38
Facility Mgmt.	89	81	+10	36	25	+44	1	2	-50	1	2	-50
Asset Mgmt.	163	42	+288	77	24	+221	117	60	+95	106	53	+100
Others	-12*	-3*	-300	11	8	+38	47	-2	+2450	34	9	+278
<b>Total</b>	<b>700</b>	<b>643</b>	<b>+9</b>	<b>447</b>	<b>310</b>	<b>+44</b>	<b>180</b>	<b>85</b>	<b>+112</b>	<b>153</b>	<b>74</b>	<b>+107</b>

\* consolidation effect

## Breakdown Americas

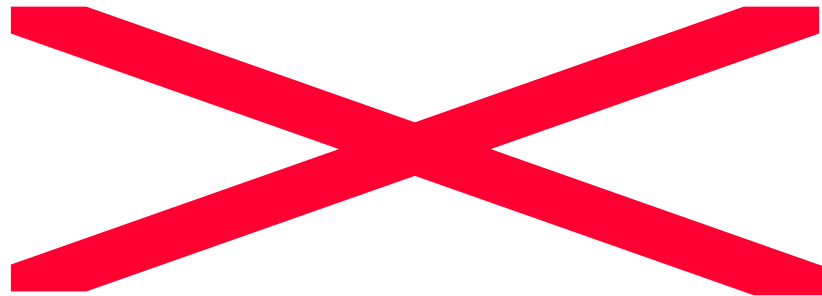
(EUR m)	New orders			Sales			EBITDA			Op. earnings		
	2002	2001	% change	2002	2001	% change	2002	2001	% change	2002	2001	% change
Jan - Dec.	2002	2001	% change	2002	2001	% change	2002	2001	% change	2002	2001	% change
Turner	7,303	7,889	-7	6,399	6,841	-6	126	130	-3	102	106	-4
Aecon	-	-	-	-	-	-	4	3	+33	4	3	+33
Kitchell	-	-	-	-	-	-	3	2	+50	3	2	+50
Argentina	0	10	-100	0	20	-100	0	-2	-100	0	-3	-100
Brasil	133	92	+45	55	30	+83	2	1	+100	2	0	n.a.
Others	-	-	-	-	-	-	-8	-5	-60	-9	-4	-125
Total	7,436	7,991	-7	6,454	6,891	-6	127	129	-2	102	104	-2

## Breakdown International

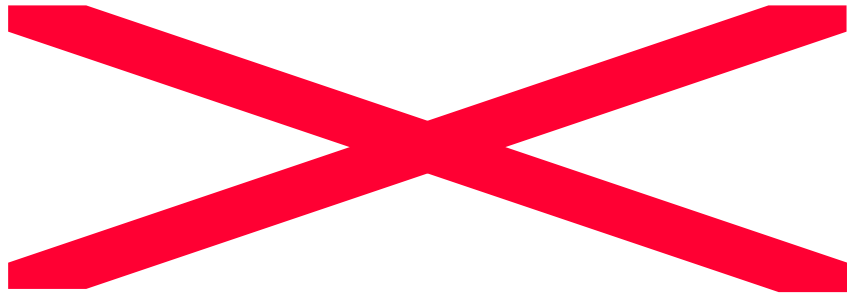


\* Others mainly comprises HT Russia and consolidation effects.

## Reconciliation earnings from operating activities to EBT



## Profit and loss account for 2002 by division

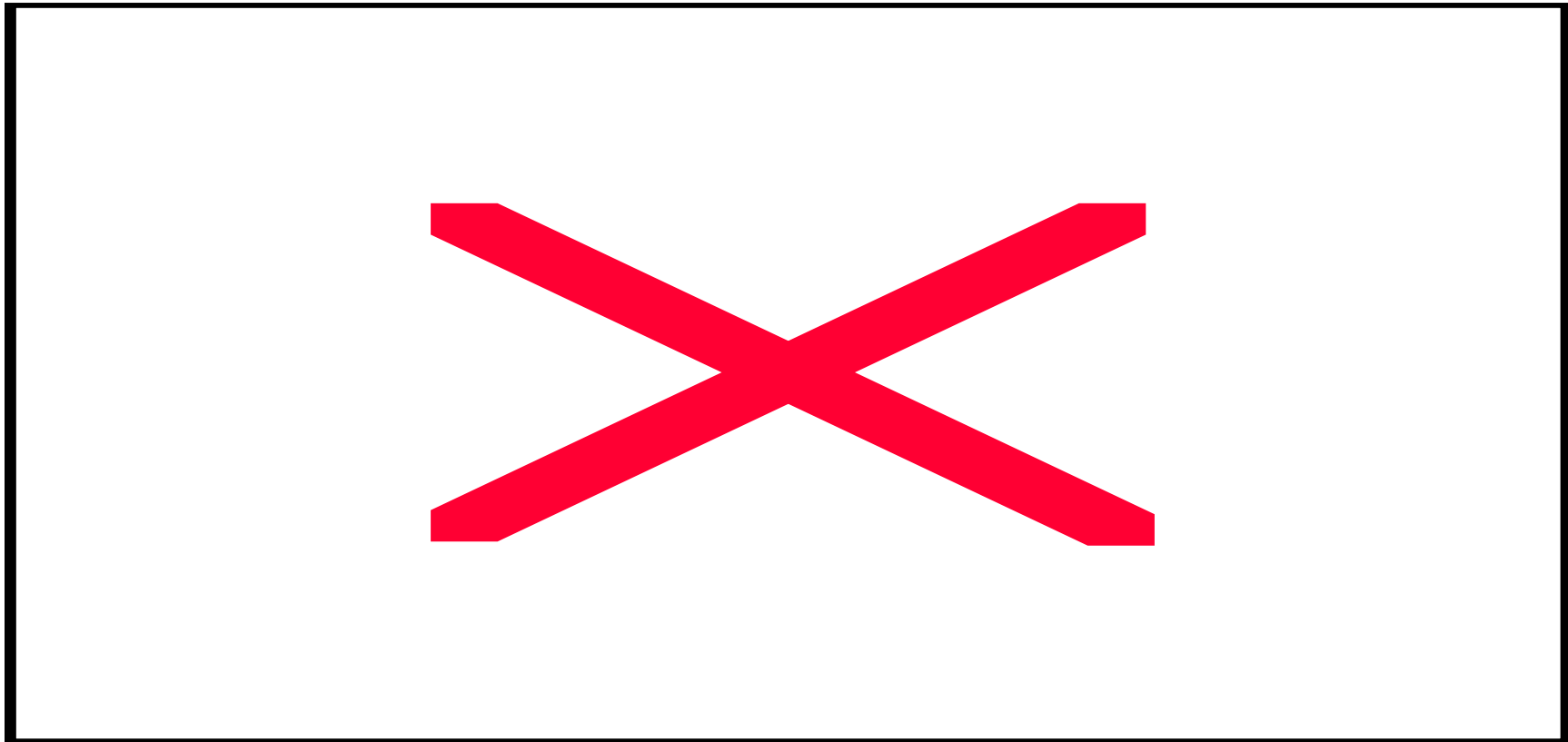


## Detailed cash flow

Jan-Dec	2002	2001
(EUR '000)		
Net income	43,312	23,865
Minority shareholders' interests	46,955	54,151
Earnings after taxes	90,267	78,016
Depreciation/write-ups	352,010	267,657
Changes in long-term provisions	-8,744	-5,407
Changes in deferred taxes	-90,923	-96,473
Other cash income and expenses (primarily valuations at equity, gains/losses on disposals)	31,605	-84,034
Cash flow	374,215	159,759
Changes in short-term provisions	142,126	83,165
Changes in working capital (net current assets)	-17,850	-37,354
Changes in other balance sheet items	4,885	27,509
Net cash provided by operating activities	503,376	233,079
Intangible assets/property, plant and equipment		
Capital expenditure	-335,969	-490,733
Proceeds from asset disposals	105,455	103,564
Acquisitions, participating interests and loans to participating interests		
Capital expenditure	-318,013	-65,054
Proceeds from asset disposals/divestitures	42,212	23,251
Changes in securities holdings and liquid investments	-27,586	112,699
Net cash used in investing activities	-533,901	-316,273
Free Cash flow	-30,525	-83,194
Repurchases of stock	-	-2,880
Dividends/other distributions to HT's and minority shareholders	-64,707	-85,123
Proceeds from new borrowing	492,814	496,834
Service of debt	-455,729	-221,652
Net cash used in/provided by financing activities	-27,622	187,179
Net decrease/increase in cash and cash equivalents	-58,147	103,985
Effect of changes in exchange rates and other values	-97,384	21,389
Net cash from consolidation changes	219	307,592
Overall change in cash and cash equivalents	-155,312	432,966
Cash and cash equivalents at the beginning of the period	859,607	426,641
Cash and cash equivalents at end of period	704,295	859,607

**- Appendix 2 -**  
**(First quarter results 2003)**

## Breakdown Airport



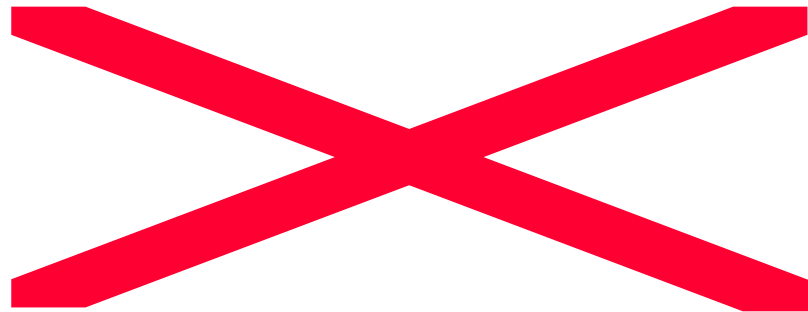
\*1 Fiscal year at Sydney Airport runs from 1 July to 30 June.

\*2 No goodwill amortization at the airports itself, therefore EBIT=EBITA (op. earnings).

\*3 Sale and lease back of parking facilities (Volume EUR 60m) in 2003.

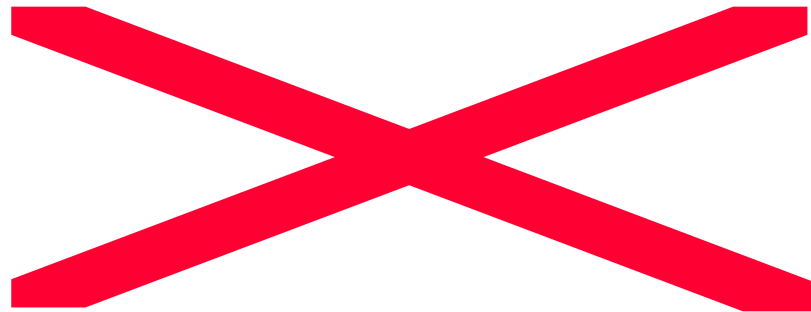
Airport figures are incorporated in the divisional figures of HOCHTIEF Airport with a time lapse of one year.

## Breakdown Development

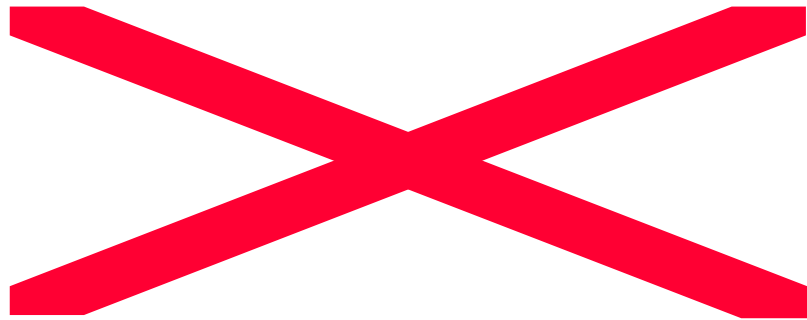


\* consolidation effect

## Breakdown Construction Services Americas



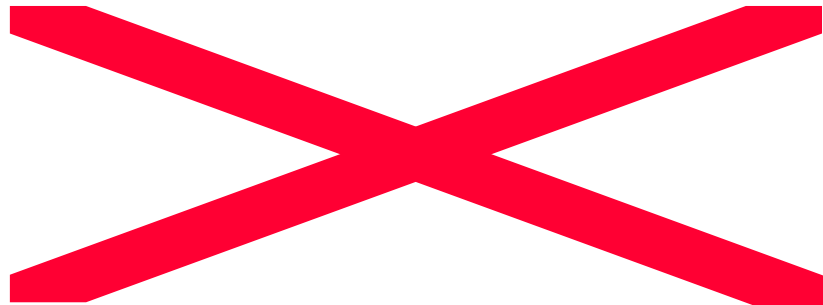
## Breakdown Construction Services Europe



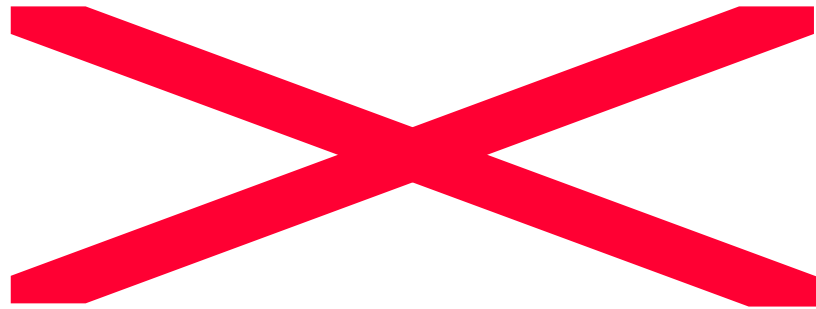
## Detailed cash flow

Jan-Mar	2003	2002
	(EUR '000)	(EUR '000)
Net income	-16,140	74,607
Minority shareholders' interests	17,110	13,840
Earnings after taxes	970	88,447
Depreciation/write-ups	63,299	65,375
Changes in long-term provisions	-2,772	0,670
Changes in deferred taxes	9,762	-55,366
Other cash income and expenses (primarily valuations at equity, gains/losses on disposals)	-4,367	23,470
Cash flow	66,892	122,596
Changes in short-term provisions	-19,078	79,142
Changes in working capital (net current assets)	-80,814	-216,616
Changes in other balance sheet items	-1,897	12,314
Net cash provided by operating activities	-34,897	-2,564
Intangible assets/property, plant and equipment		
Capital expenditure	-60,977	-80,866
Proceeds from asset disposals/divestitures	3,182	7,927
Acquisitions, participating interests and loans to participating interests		
Capital expenditure	-1,423	-32,855
Proceeds from asset disposals/divestitures	3,800	63
Changes in securities holdings and liquid investments	54,045	103,130
Net cash used in investing activities	-1,373	-2,601
Free Cash flow	-90,315	-108,295
Repurchases of stock	0,0	0,0
Dividends/other distributions to HT's and minority shareholders	-12,648	-12,887
Proceeds from new borrowing	116,733	46,754
Service of debt	-74,285	-232,324
Net cash used in/provided by financing activities	29,800	-198,457
Net decrease/increase in cash and cash equivalents	-6,470	-203,622
Effect of changes in exchange rates and other values	-12,681	17,331
Net cash from consolidation changes	12,088	0,0
Overall change in cash and cash equivalents	-7,063	-186,291
Cash and cash equivalents at the beginning of the period	704,295	859,606
Cash and cash equivalents at end of period	697,232	673,315

## Reconciliation earnings from operating activities to EBT



## Profit and loss account by division

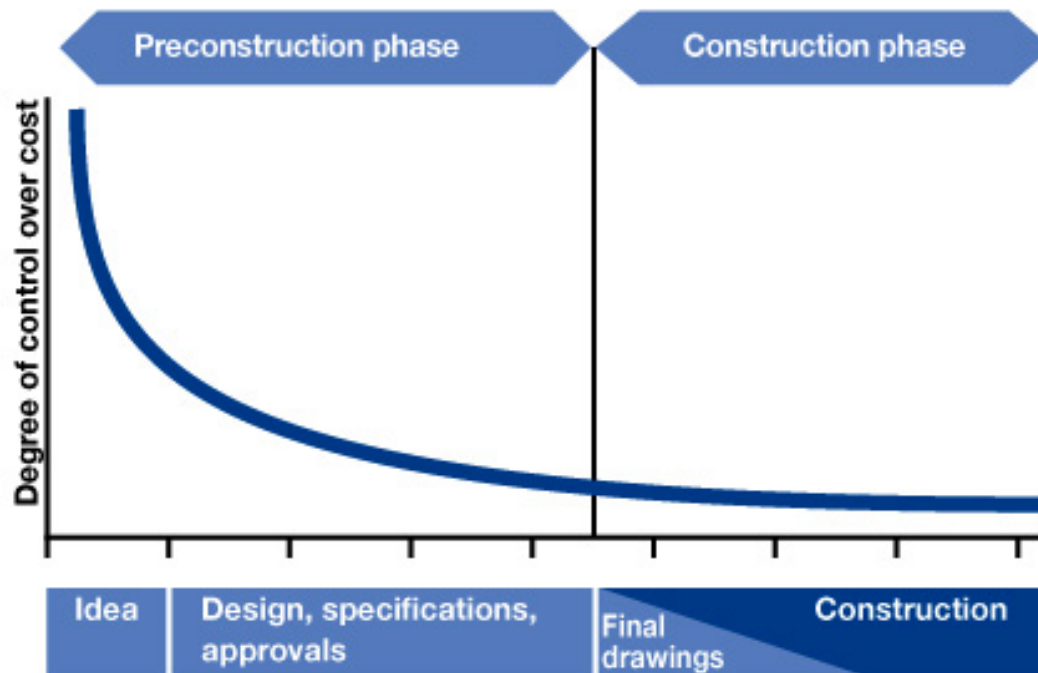


\*Sales figures represent total sales by division (external plus intersegment sales)

**- Appendix 3 -**  
(General information)

## PreFair

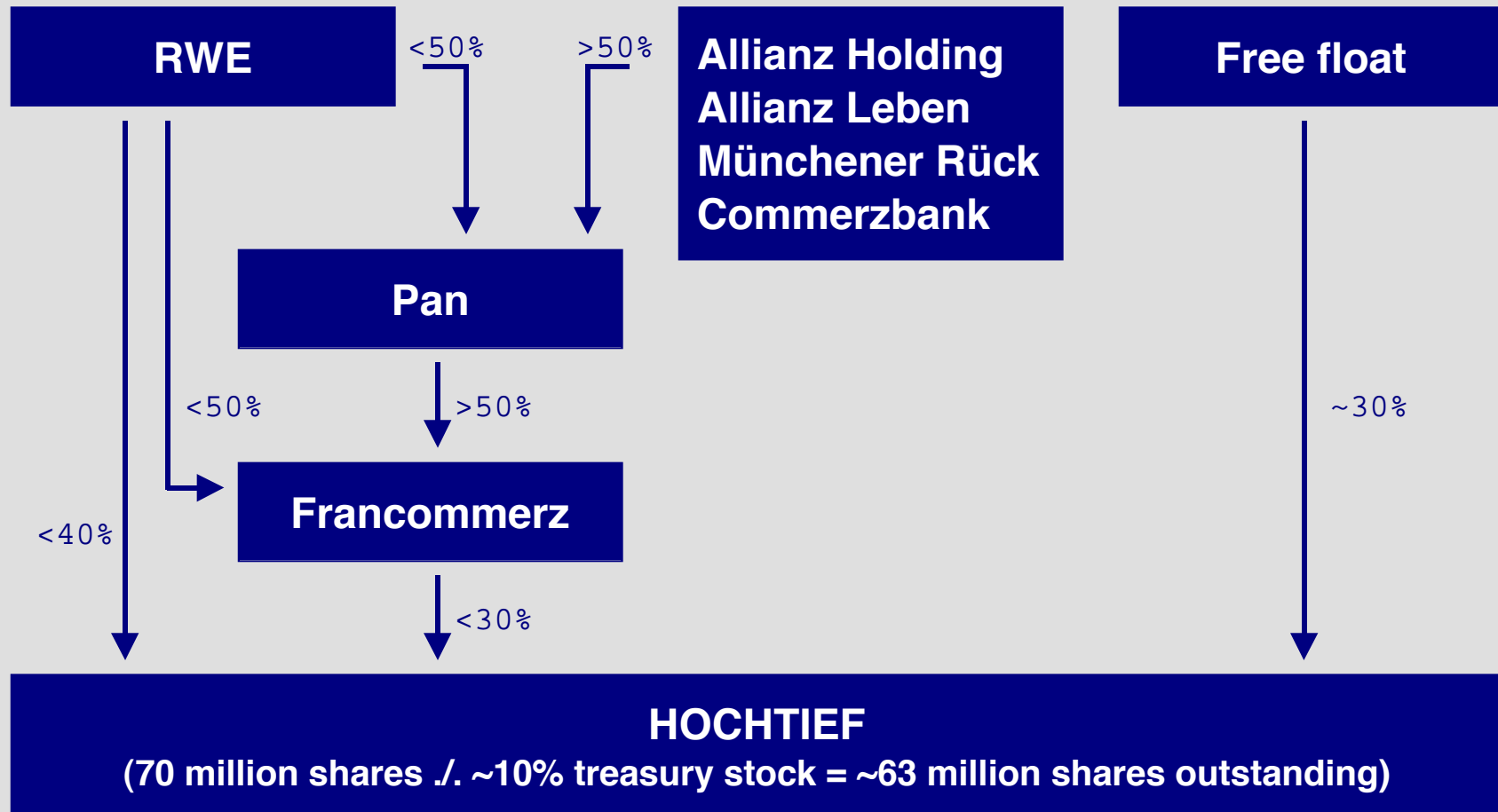
### The two-phase concept of PreFair



#### The key advantages:

- Firm budgets, time schedules and quality assurance at the earliest possible moment
- Optimum planning phase, minimum project duration
- Access to the project execution skills of HOCHTIEF Construction at the earliest stages
- Reduced risk of contract variations
- Customer benefits from competition based on ideas as well as price
- Lower operating costs because the entire project lifecycle is considered

## Shareholder structure



## Financial calendar

26 August 2003	Half year results 2003 and analyst and investor conference
19 November 2003	Third quarter results 2003 and conference call
16 February 2004	Preliminary results 2003
31 March 2004	Full year results 2003 and analyst and investor conference

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